



# ANNUAL REPORT FY 2018/19



**TRAINING WORKSHOP ON MOTION TRACKER FRAMEWORK**  
*Global Commitments To Local Action: Fostering Accountability Together*

**Dates: 8<sup>th</sup> - 10<sup>th</sup> August 2018**      **Venue: Hillside Plaza Hotel**



# ANNUAL REPORT FY 2018/19

## Word from Director



This report summarizes our progress in the implementing our first year of the Samasha Strategic Plan (2018 -2022) and organization’s mandate of improving health outcomes for all especially for women, children and vulnerable population groups in the Sub Saharan region.

This progress would not have been possible without the support of, and contribution from: New Venture Fund; PMNCH, PPD ARO, PAI, UNFPA Uganda, Ministry of Health Engender Health, Save the Children Uganda and other partners.

We are also grateful for the support we continue to receive from Ministry of Health, National Population Council (NPC), and other national and district local government stakeholders, civil society and community partners, local leaders, etc. World Health Organization (WHO), Population Action International (PAI) and others.

We look forward to a year of further progress and closer collaboration and partnership for the betterment of the health of all the people of Uganda, especially the most vulnerable populations. We also recognize the challenges and opportunities that we might contend with, brace ourselves for and/or look forward to in the new year. We welcome and will appreciate your honest feedback, to enable us continuously improve

**Dr. Moses Muwonge**  
Director

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## SECTION 1: BACKGROUND

### 1.1 Introduction

Samasha is a technical and advisory Non-Governmental Organization with headquarters in Uganda was incorporated in Uganda in 2012 and has since grown to implement projects in Burkina Faso, Cote d'Ivoire, Kenya, Malawi, Nigeria, Tanzania, Togo, Uganda and Zambia. Samasha has extensive expertise in Advocacy and Accountability, Reproductive Health Commodity Security and leveraging the commercial sector for increased access through new FP Innovations and technologies.

Samasha's core capacity lies within its ability to innovate and transfer capacities and skills to public institutions and civil society organizations for onward application to strengthen health systems in the areas of leadership and governance, access to medicines, health financing, service delivery, health workforce and health information systems. Samasha fully adheres to Uganda Tax regulations, has deepened its profile within the MOH, increased its income base, developed its Human resources and expertise and undertaken various projects in collaboration with international and Local NGOs that change lives

## 1.2 Our Vision

A highly networked technical agency, whose work on policies and practices impacts populations, health and sustainable development in the Sub Saharan Africa.

## 1.3 Our Mission

To support and engage governments, development partners, civil society and private sector through policy advocacy, accountability, reproductive health commodity security, skills transfer innovations and partnerships to improve reproductive, maternal, newborn, child, adolescent health and nutrition (RMNCAH-N) health outcomes in the Sub Saharan Africa.

## 1.4 Our Values

The **right to health** especially for women, children, adolescents and disadvantaged communities through a framework that recognizes;

**Respect for diversity** through promoting a culture of non-discrimination for all people regardless of age, gender, ethnicity, religion, disability, sexual orientation or other status and seek to listen to, respect, and take account of the views and opinions of all those we work with and for, including children, young people and their families, as well as professionals and researchers.

Maintaining our **integrity** to put people's health rights and well-being at the core of our work, while aspiring to being a learning organisation that continuously monitors and evaluates our outputs and impact.

Fostering **Collaboration** and partnerships, as a positive way to reinforce innovation and advancement.

Maximizing efficiency and effectiveness of resources, in support our mission to promote the rights and well-being of children, young people and vulnerable communities through upholding ethical standards of **accountability and transparency**.

## SECTION 2: SAMASHA PILLARS

### 2.1 Advocacy and accountability

Strategic objective: To improve the policy environment, efficient use of resources, accountability and transparency practices for Universal Health Coverage for women, children, adolescents and disadvantaged communities.

**Methodology** ➤ This is done through research and analysis; strategic engagements and partnerships; influencing policy processes, and dialogue with decision makers, actors and duty bearers. Samasha undertakes its advocacy activities through the Uganda Family Planning Consortium (UFPC), Family Planning Budget Advocacy Group (FP BAG), Uganda Coalition for Access to Essential Medicines (UCAEM) and the RMNCAH CSO Platform.

### Progress made ➤

Building capacity of local CSOs on Motion Tracker: Using the participatory and proprietary advocacy tool dubbed Motion Tracker, Samasha built capacity of selected local conveners in select countries with the aim of supporting these countries realize their global FP/RH commitments. The Motion Tracker is a



*Orientation meeting of Country Partners on Motion Tracker in Kampala-Uganda*

customized dynamic framework for strengthening accountability and driving action by keeping commitments visible and highlighting progress while fostering partner participation, engagement and ownership to address bottlenecks along the way. The Motion Tracker is a process aimed at ensuring universal understanding of commitments through purposeful concurrent partner engagement leveraging both the expertise and resources of national partners as well as those of the International community.

This activity was co-funded by New Venture Fund (NVF) in Tanzania, Uganda and Zambia running from November 2017 to December 2018 while World Health Organization (WHO) acting on behalf of the Partnership of Maternal, Newborn and Child Health (PMNCH) expanded the project scope of work by adding Nigeria, a fragile state to the three NVF supported countries and supporting EWEK Global Strategy commitments in each of the project countries. The Ouagadougou Partnership (OP) supported the implementation in 3 countries of West Africa (Burkina Faso, Togo and Ivory Coast).

**Participated in national policy and strategy development:** Samasha with funding from Save the Children Uganda supported the development of a comprehensive, low-literacy set of integrated manuals for adolescent boys and girls in Karamoja under the USAID funded Apolou Activity. In addition, Samasha supported Ministry of Health to develop a National Health Policy for Adolescents, District FP Costed Implementation Plans for Abim and Kotido (with funding from UNFPA Uganda and review the National SRHR Policy).

**Advocacy efforts for increased FP budget support:** Samasha partnered with PAI on a Government Accountability for Family Planning Budget project that is implemented in 5 countries aimed at ensuring that governments are accountable for providing quality family planning services and supplies, while increasing government transparency as a pathway towards accountability. The outcomes of this project focus on ensuring 100% expenditure on allocations for Family Planning programs and commodities, as well as increased government transparency.

#### Samasha was able to:

- convene and train 28 members of Uganda FP budget advocacy group in November, 2019.
- Engage with key officials in MoH, Members of the Parliamentary Health committee and NAWMP Uganda
- Conduct relevant FP budget analyses to support advocacy efforts and developed a justification paper for the creation of an FP program budget line within MoH budget, and
- Track FP program and commodities budget allocations, disbursements and expenditures for FY 2018/19 using the online tracking tool and Common Framework methodology

Coalition building and networking: Samasha continued to participate in the Ministry of Health technical working groups: medicine procurement and management, reproductive health and maternal and child health (MCH). In addition, Samasha engaged in FPBAG, RMNCAH CSO Platform and UFPC meetings where civil society provide updates and feedback from the different TWGs and strengthen networking among CSOs. Samasha also convened high-level meetings with MPs and FP advocates on the important rationales for family planning investments, including evidence that shows that increases in contraceptive prevalence has a positive impact on Uganda's health and economic development overall



**Representation:** Samasha participated in the Annual AFP SMART retreat that was organized by RHU and PPDARO. The meeting brought together 20 FP partners who included government, civil society, youth-led and legislators to develop an FP Advocacy agenda for the year 2019/20.

## 2.2 Health System Strengthening

**Strategic objective:** To provide technical support in the private and public sectors through health systems strengthening focusing on Leadership and Governance, Health workforce, Access to essential Medicines, HMIS, for improved access to quality RM-NCAH-N information and services.

**Methodology:** This is done through undertaking assessments and survey to generate evidence. Other strategies include participatory, adult oriented and inclusive capacity building tactics, and analysis of existing data.

### Achievements:

Conducted analysis of the District FP days: With funding from Maries topes Uganda, Samasha evaluated the District FP Days with the aim of assessing performance of the campaign and identify key lessons learned for the current and future implementation strategies. The study revealed its alignment to the LTFP program priorities leveraged existing programmatic and resource experience and capacity (e.g. outreach teams, IPC structures). In addition, District FP days were an innovative approach to increasing awareness, strengthening partnerships and to the least extent service delivery for SRH services.

**Conducted assessment on Quality and Coverage of EmONC services:** With funding from UNFPA SIDA, Samasha conducted an assessment of

the quality and coverage of Emergency Obstetrical and Neonatal Care (EmONC) services in 324 public and private-not-for-profit (PNFP) health facilities in 25 targeted districts that offer maternity services. This assessment was used to generate baseline information on emergency obstetric and neonatal interventions leading to the development of district-specific action plans.



*Focus Group Discussion in Adjumani district*

### 2.3 Health Innovations and Technologies

Strategic objective: To generate evidence and introduce appropriate innovations and technologies for improved RMNCAH-N programming.

During the FY 2018/19, there were no activities undertaken under this program pillar.

### 2.4 Organization Strengthening

Strategic objective: To strengthen Samasha's capacities in the management of its mandate and resources to consolidate its position as the go-to technical advisory agency in the field of RMNCAH-N programming in the Uganda and Sub Saharan region.

**Methodology:** Samasha' systems are strengthened through continuous improvements in the integrity and efficiency of organizational governance and accountability, operational procedures, team building, strategic partnerships, monitoring and evaluation, and administration.

#### Progress made:

**Management and staff meetings:** A total of 15 management meetings were held during the year to harness the strategic direction of the organization. One annual review meeting and over 10 staff meetings were held to collectively review, plan and follow up decisions taken in order to run the organization smoothly. Additionally, bi-weekly staff update meetings were held in which individual weekly reports and work-plans were shared, to build teamwork and have staff account for their time.

**Acquisitions:** Samasha acquired a number of assets including two laptop computers and office furniture.

**Online presence:** Samasha continued to maintain and regularly update its website and social media platforms.

**Recruitment of staff:** Three program staff were recruited during the year. Samasha also hosted one intern from Makerere University, who was able to put into practice what they have learnt in their institutions and contributed ideas and labor to the organization.

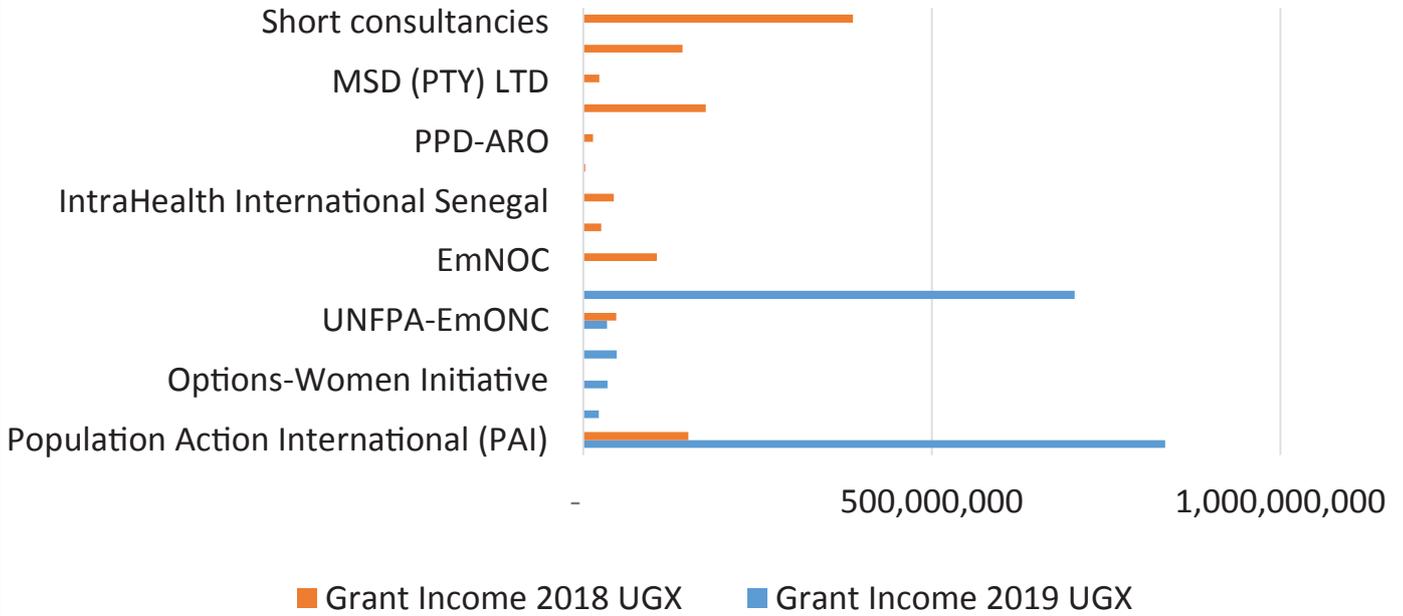
**Capacity building:** Staff were trained in support supervision, quality improvement, and effective listening. On a continuous basis, Samasha encouraged mentorship amongst staff in order to share skills.

## SECTION 3: FINANCIALS

## SAMASHA FINANCIAL PERFORMANCE FOR THE YEAR ENDING 30TH JUNE 2019

	Grant Income 2019	Grant Income 2018
	UGX	ugx
Population Action International (PAI)	834,797,619	150,483,897
PAI Budget Tracking	21,922,742	-
Options-Women Initiative	34,711,846	-
Save the Children	47,417,765	-
UNFPA-EmONC	34,000,000	47,354,500
World Health Organisation	705,044,450	-
EmNOC	-	105,679,065
Engender Health Uganda	-	25,737,395
IntraHealth International Senegal	-	43,522,077
MSIU	-	2,640,000
PPD-ARO	-	13,490,820
New Venture Fund	-	175,339,845
MSD (PTY) LTD	-	23,041,813
Research Triangle Institute	-	142,155,285
Short consultancies		386,820,166
<b>Total</b>	<b>1,677,894,422</b>	<b>1,116,264,863</b>

## Graphical representation of Samasha Grant Income for FY 2018/2019





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